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## **Circular Letter**

TO: EMPLOYERS COVERED BY CALPERS, EMPLOYEE ORGANIZATIONS

AND OTHER INTERESTED PARTIES

SUBJECT: MEETING NOTICE OF THE CALPERS BOARD OF ADMINISTRATION,

ITS COMMITTEES AND ADVISORY PANELS

The CalPERS Board of Administration, its Committees and Advisory Panels are scheduled to meet on the following days in August. All meetings will be held in public session unless otherwise noted.

#### **Investment Committee**

Date and Time: Monday, August 15, 2011, 9:00 a.m.

Location: Room 1140, Lincoln Plaza North, 400 Q Street, Sacramento, CA

Board members will attend a workshop on Sustainable Investing.

#### **Investment Committee**

Date and Time: Monday, August 15, 2011, 10:30 a.m. or upon adjournment or recess of the Investment Committee workshop, whichever is later

Location: Auditorium, Lincoln Plaza North, 400 Q Street, Sacramento, CA

The Committee will meet in closed session to discuss personnel and investment

matters pursuant to Government Code sections 11126(a)(1) and (c)(16).

#### **Investment Committee**

Date and Time: Monday, August 15, 2011, 11:30 a.m., or upon adjournment or recess of the Investment Committee closed session, whichever is later

Location: Auditorium, Lincoln Plaza North, 400 Q Street, Sacramento, CA

The Committee will meet in closed session to discuss investment and litigation matters pursuant to Government Code sections 11126(c)(16) and (e)(1)).

#### Policy Subcommittee of the Investment Committee

Date and Time: Monday, August 15, 2011, 3:00 p.m., or upon adjournment or recess

of the Investment Committee meeting, whichever is later

Location: Auditorium, Lincoln Plaza North, 400 Q Street, Sacramento, CA

#### Benefits and Program Administration Committee

Date and Time: Tuesday, August 16, 2011, 8:30 a.m.

Location: Auditorium, Lincoln Plaza North, 400 Q Street, Sacramento, CA

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#### Health Benefits Committee

Date and Time: Tuesday, August 16, 2011, 9:00 a.m., or upon adjournment or recess of the Benefits and Program Administration Committee meeting, whichever is later

Location: Auditorium, Lincoln Plaza North, 400 Q Street, Sacramento, CA

#### **Health Benefits Committee**

Date and Time: Tuesday, August 16, 2011, 9:30 a.m. or upon adjournment or recess of the Health Benefits Committee meeting, whichever is later Location: Auditorium, Lincoln Plaza North, 400 Q Street, Sacramento, CA The Committee will meet in closed session to discuss long term care program competitive strategy and rates pursuant to Government Code section 11126(h).

#### Finance Committee

Date and Time: Tuesday, August 16, 2011, 1:00 p.m., or upon adjournment or recess of the Health Benefits Committee meeting, whichever is later Location: Auditorium, Lincoln Plaza North, 400 Q Street, Sacramento, CA

#### **Board Governance Committee**

Date and Time: Tuesday, August 16, 2011, 2:00 p.m., or upon adjournment or recess of the Finance Committee meeting, whichever is later

Location: Auditorium, Lincoln Plaza North, 400 Q Street, Sacramento, CA

#### **Board of Administration**

Date and Time: Wednesday, August 17, 2011, 8:00 a.m. Location: Auditorium, Lincoln Plaza North, 400 Q Street, Sacramento, CA The Board will meet in closed session to discuss personnel, performance, and employment matters pursuant to Government Code sections 11126(a)(1) and 11126(g)(1)).

#### Board of Administration

Date and Time: Wednesday, August 17, 2011, 9:00 a.m., or upon adjournment or recess of the Board of Administration closed session, whichever is later Location: Auditorium, Lincoln Plaza North, 400 Q Street, Sacramento, CA The Board may adjourn into closed session to deliberate on administrative decisions pursuant to Government Code section 11126(c)(3). The Board will meet in closed session to discuss personnel, performance, and employment matters pursuant to Government Code sections 11126(a)(1) and 11126(g)(1)).

Board members may attend meetings of committees of which they are not members and participate in the discussions during those committee meetings.

The Board would be pleased to have you or representatives of your agency at the public sessions. The facilities are accessible to persons with disabilities. Requests for sign language or captioning services require a minimum of 72 hours' notice. To request service, please call (916) 795-3065 (voice or TTY).

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Items scheduled for the public sessions of the meetings are listed on the attached agendas. This information is also available on the CalPERS website at www.calpers.ca.gov. Please contact Cheree Swedensky, at (916) 795-3128, with any questions regarding the meetings. Thank you.

ANNE STAUSBOLL Chief Executive Officer

Attachment



### BOARD OF ADMINISTRATION INVESTMENT COMMITTEE

#### **WORKSHOP**

Sustainable Investing: Integration of Environmental, Social, & Governance (ESG) Factors

9:00 a.m.

Lincoln Plaza North 400 Q Street, Room 1140 Sacramento, CA

#### **AGENDA**

10 minutes Welcome

George Diehr, Chair, Investment Committee

Overview: Workshop Objectives
Joe Dear, Chief Investment Officer

15 minutes

#### **Developing a Total Fund Process for Integrating ESG Factors**

- Review of Evidence of ESG impact on risk and return
- Recent trends in ESG investment
- Benchmarking to global peers: strengths and opportunities

Jane Ambachtsheer, Partner, Mercer Consulting Rob Lake, Director of Strategic Development, PRI (Former Head of Sustainability & Governance, APG Asset Management)

10 minutes

#### Total Fund Strategy for Environmental, Social, & Governance

- CalPERS ESG Inventory
- Cross asset class themes: climate change, human capital, alignment of interest
- Priorities, performance, procurement

Anne Simpson, Senior Portfolio Manager

45 minutes

### Implementation: Roundtable Discussion with CalPERS Board Members on Potential Focus for Asset Classes and Total Fund

Moderated by Anne Simpson, Senior Portfolio Manager

- Global Equity Eric Baggesen, SIO
- Global Fixed Income Curtis Ishii, SIO
- Alternative Investment Management Réal Desrochers, SIO
- Real Assets Ted Eliopoulos, SIO
- Asset Allocation & Risk Management Farouki Majeed, SIO
- Total Fund Anne Simpson, SPM

10 minutes Next Steps

Joe Dear, Chief Investment Officer

#### **INVESTMENT COMMITTEE**

August 15, 2011

9:00 a.m.

Robert F. Carlson Auditorium Lincoln Plaza North 400 Q Street Sacramento, CA

#### **COMMITTEE MEMBERS**

George Diehr, Chair
Henry Jones, Vice Chair
John Chiang
Richard Costigan
Dan Dunmoyer
Rob Feckner
JJ Jelincic
Bill Lockyer
Priya Mathur
Louis F. Moret
Tony Oliveira
Ronald Yank

OPEN SESSION WORKSHOP Room 1140 9:00 a.m.

Sustainable Investing: Integration of Environmental, Social, and Governance (ESG) Factors

**CLOSED SESSION** 

10:30 a.m. or Upon Adjournment or Recess of the Workshop,

Whichever is Later

 Chief Investment Officer's Briefing on Market and Personnel Issues (Government Code sections 11126(a)(1) and 11126(c)(16))

2. Discussion with Board Consultants on Strategic Investment Initiatives (Government Code section 11126(c)(16))

**OPEN SESSION** 

11:30 a.m. or Upon Adjournment or Recess of Closed

Session, Whichever is Later

**CLOSED SESSION** 

**Upon Adjournment or Recess of Open Session** (Government Code sections 11126(c)(16) and (e)(1)

[Item 3])

### **AGENDA**

Eric Baggesen and Dan Bienvenue

OPEN SESSION		
Action Item	1.	Call to Order and Roll Call
	2.	Approval of the June 13, 2011 Open Session Minutes
Policy Subcommittee Chair Jelincic	3.	<ul> <li>June 2011 Policy Subcommittee Report</li> <li>a. Affiliate Fund Investment Policies</li> <li>1) Repeal of the Affiliate Funds Policy</li> <li>2) Adoption of the California Employers' Retiree Benefit Trust (CERBT) Policy</li> <li>3) Adoption of the Judges' Retirement System II (JRS II) Policy</li> <li>4) Adoption of the Legislators' Retirement System (LRS) Policy</li> <li>5) Adoption of the Long-Term Care Fund Policy</li> <li>b. Global Equity – Revision of the Internally Managed Global Equity Index Funds Policy</li> <li>c. Real Assets – Revision of the Infrastructure Program Policy</li> <li>d. Adoption of the Role of Private Asset Class Board Investment Consultants Policy</li> </ul>
Ted Eliopoulos and Cutis Ishii Ted Eliopoulos	4.	<ul> <li>Real Assets</li> <li>a. Revision of Professional Staff Delegation Resolutions relevant to Infrastructure and Global Fixed Income</li> <li>b. Real Estate Program</li> <li>1) Revision of the Real Estate Program Policy</li> <li>2) Update on the Neutrality Trial Responsible Contractor Program Policy and Program Extension Request</li> <li>3) Recommended Emerging Manager Program</li> </ul>
Kami Niebank	5.	Contracts – Real Estate Board Investment Consultant Revised Letter of Engagement
Farouki Majeed	6.	Interim Asset Allocation Targets

7. Growth-Public Equity – Graduation of Internal Enhanced Equity Strategy

#### **Information Item**

Wilshire Consulting

Joseph Dear Farouki Majeed

Peter Mixon

8. Program Updates

a. Absolute Return Strategies (ARS) Program

1) ARS Program Update

2) ARS Allocation

b. Consultant Review of Internal Programs

1) Fixed Income Program

2) Public Equity - Passive Equity Portfolio

c. Corporate Governance Update – Proxy Access

d. Growth-Public Equity

e. Growth-Private Equity

f. Income (Global Fixed Income and Liquidity)

g. Real Assets (Real Estate, Infrastructure, Forestland)

h. Inflation Assets (Commodities, ILB)

i. Absolute Return Strategies Program

j. Affiliate Investment Programs

#### 9. Activity Reports

Joseph Dear a. Consolidated Investment Activity Report Janine Guillot

b. Chief Operating Investment Officer's Status Report

10. Agenda and Calendar

a. Draft Agenda for September 12, 2011

b. Rolling Annual Agenda Item Calendar

#### 11. Public Comment

Note: Items designated for information are appropriate for Board/Committee action if the Board/Committee wishes to take action. Any agenda item from a properly noticed Subcommittee meeting held immediately prior to this meeting may be reported on or presented to the Investment Committee for its consideration.

#### **CLOSED SESSION Upon Adjournment or Recess of Open Session**

(Government Code sections 11126(c)(16) and (e)(1) [Items 4 and 7]

Call to Order and Roll Call

#### **Action Items**

2. Approval of the June 13, 2011 Closed Session Minutes

Peter Mixon 3. Litigation -- CalPERS, et al. v. Wachovia Capital Markets, LLC, et al., Case No. BC389785 California Superior Court

#### **Information Items**

# Ted Eliopoulos Pension Consulting Alliance Eric Baggesen

- 4. Program Updates
  - a. Real Assets-Real Estate Program
    - 1) Quarterly Report on Real Estate Portfolio
    - 2) Quarterly Consultant Report on Real Estate Portfolio
  - b. Growth–Public Equity Quarterly Program Portfolio Update
- 5. External Manager Updates
  - a. Growth-Public Equity
  - b. Growth-Private Equity
  - c. Income (Global Fixed Income and Liquidity)
  - d. Real Assets (Real Estate, Infrastructure, Forestland)
  - e. Inflation Assets (Commodities, ILB)
  - f. Absolute Return Strategies Program
  - g. Affiliate Investment Programs

#### 6. Activity Reports

#### Janine Guillot Joseph Dear

- a. Status of Action Items Not Yet Reported
- b. Investment Activity Reports
  - 1) Alternative Investments Management
  - 2) Real Estate
  - 3) Risk Managed Absolute Return Strategies
  - 4) Corporate Governance
  - 5) Inflation-Linked Assets
  - 6) Disclosure of Placement Agent Fees
  - 7) Other Programs

### POLICY SUBCOMMITTEE OF THE INVESTMENT COMMITTEE

August 15, 2011

3:00 p.m.

or Upon Adjournment or Recess of the Investment Committee Meeting, Whichever is Later

Robert F. Carlson Auditorium Lincoln Plaza North 400 Q Street Sacramento, CA

#### **SUBCOMMITTEE MEMBERS**

JJ Jelincic, Chair Louis F. Moret, Vice Chair Richard Costigan George Diehr Priya Mathur

#### **AGENDA**

Call to Order and Roll Call

#### **Action Items**

- 2. Approval of the June 15, 2011 Meeting Minutes
- 3. Changes to the Risk Managed Absolute Return Strategies (RMARS) Program and Revisions to Related Policies

Joseph Dear Eric Baggesen

- a. Revision of the RMARS Policy
- Revision of Global Equity Sub-Asset Class Allocation Ranges Policy

Anne Simpson

4. Revision of Global Principles of Accountable Corporate Governance

#### Information Items

- 5. Draft Agenda for October 17, 2011 Meeting
- 6. Public Comment

Note: Items designated for information are appropriate for Subcommittee action if the Subcommittee wishes to take action. Any agenda item acted upon at this Subcommittee meeting may be brought to the Investment Committee at its next regularly scheduled meeting. Items are noticed for action after a first reading. The Subcommittee is free, however, to request a second reading of any item before approving it.

The hour designated as the earliest starting time for this meeting is not intended to communicate the expected duration (or ending time) of the preceding meeting.

#### BENEFITS AND PROGRAM ADMINISTRATION COMMITTEE

August 16, 2011

8:30 a.m.

Robert F. Carlson Auditorium Lincoln Plaza North 400 Q Street Sacramento, CA

#### **COMMITTEE MEMBERS**

George Diehr, Chair
Rob Feckner, Vice Chair
John Chiang
Richard Costigan
Henry Jones
Priya Mathur
Louis Moret
Tony Oliveira
Ronald Yank

#### **AGENDA**

- Call to Order and Roll Call
- 2. Approval of the June 14, 2011 Benefits and Program Administration Committee Meeting Minutes
- 3. Legislation
  - a. AB 1320 (Allen) Taxpayer Adverse Risk Prevention (TARP) Accounts
- 4. Actuarial Office
  - a. State Industrial Disability Cost Report
  - Asset Allocation Change for the Terminated Agency Pool
  - c. Chief Actuary Report
- 5. PSR: Stakeholder Communications for System Conversion

Action / Danny Brown

Action / Alan Milligan Action / Alan Milligan

Information / Alan Milligan

Information / Donna Lum

#### 6. Customer Services and Support

 a. Proposed Regulations for Submission of Payroll and Contribution Information and Administrative Fees for Incomplete or Erroneous Submissions

- b. Retirement Contract Activity Report
- c. Customer Service and Support Performance Measures
- d. Deputy Executive Officer Report
  - Rolling Annual Agenda Item Calendar
  - DEO Matrix
- e. Draft Agenda for September 13, 2011

Information / Donna Lum

Action / Sharen Scott

Information / Darryl Watson

Information / Donna Lum

Information / Donna Lum

#### 7. Public Comment

NOTE: Items designated for information are appropriate for Committee action if the Committee wishes to take action. Any agenda item properly noticed for this committee meeting may be brought to the full Board at its next regularly scheduled meeting.

#### **HEALTH BENEFITS COMMITTEE**

August 16, 2011

9:00 a.m.

or Upon Adjournment or Recess of the Benefits and Program Administration Committee Meeting, Whichever is Later

Robert F. Carlson Auditorium Lincoln Plaza North 400 Q Street Auditorium Sacramento, CA

#### **COMMITTEE MEMBERS**

Priya Mathur, Chair
JJ Jelincic, Vice Chair
John Chiang
George Diehr
Rob Feckner
Henry Jones
Bill Lockyer
Tony Oliveira
Ronald Yank

OPEN SESSION: 9:00 a.m., or Upon Adjournment or Recess of the Benefits

and Program Administration Committee Meeting,

Whichever is Later

CLOSED SESSION: 9:30 a.m., or Upon Adjournment or Recess of Open

Session, CLOSED SESSION TO DISCUSS LONG TERM CARE PROGRAM COMPETITIVE STRATEGY AND RATES

(Government Code Section 11126(h))

#### **AGENDA**

- Call to Order and Roll Call
- 2. Approval of the June 14, 2011, Health Benefits Committee Meeting Minutes
- 3. Legislation

#### Action/Danny Brown

- a. AB 52 (Feuer) Health Care Coverage: Rate Approval
- 4. Program-Wide Reports

### Information/Doug McKeever Information/Doug McKeever

- a. Health Care Reform Quarterly Update
  - b. Partnership for Change Update

#### Information/Gary McCollum

- 5. Preferred Provider Organization
  - Self-Funded Health Plans First Quarter 2011
     Financial Report
- Information/Kathy Donneson
- 6. Long-Term Care Program
  - a. Long-Term Care Valuation and Program Update

#### Information/Ann Boynton

- 7. Deputy Executive Officer Report
  - Annual Rolling Calendar Review
  - Health Benefits Assignment Matrix
- 8. Proposed Agenda for September 13, 2011, Health Benefits Committee Meeting
- 9. Public Comment

### CLOSED SESSION Upon Adjournment or Recess of Open Session Government

Code Sections 11126(c)(17) and 11126(h)

Call to Order and Roll Call

#### Information/Kathy Donneson

- 2. Long-Term Care Program Strategy
  - a. Long-Term Care Request for Proposal

NOTES: Items designated for information are appropriate for Committee action if the Committee wishes to take action. Any agenda item properly noticed for this Committee meeting may be brought to the full Board at its next regularly scheduled meeting.

The hour designated as the earliest starting time for this meeting is not intended to communicate the expected duration (or ending time) of the preceding meeting.

#### **FINANCE COMMITTEE**

August 16, 2011

1:00 p.m.

or Upon Adjournment of the Health Benefits Committee, Whichever is Later

Robert F. Carlson Auditorium Lincoln Plaza North 400 Q Street Sacramento, CA

#### **COMMITTEE MEMBERS**

Henry Jones, Chair Louis F. Moret, Vice Chair John Chiang JJ Jelincic Bill Lockyer Priya Mathur Tony Oliveira

#### **AGENDA**

- 1. Call to Order and Roll Call
- 2. Approval of June 13, 2011, Meeting Minutes
- 3. Business Planning

Information/Nancy Quinlan

- a. CalPERS 2010-11 Business Plan Year-End Report
- 4. Compliance

Information/Sheri Hofer

- a. CalPERS Ethics Helpline Report
- 5. Audits

Action/Margaret Junker

a. Selection of the Board of Administration's Independent Financial Statement Auditor

#### Information/Russell Fong

- 6. Administrative Services
  - a. Proposed September 2011 Agenda
- 7. Public Comment

NOTES: Items designated for information are appropriate for Committee action if the Committee wishes to take action. Any agenda item properly noticed for this Committee meeting may be brought to the full Board at its next regularly scheduled meeting.

The hour designated as the earliest starting time for this meeting is not intended to communicate the expected duration (or ending time) of the preceding meeting.

#### **BOARD GOVERNANCE COMMITTEE**

August 16, 2011

2:00 p.m. or Upon Adjournment or Recess of the Finance Committee Meeting, Whichever is Later

> Robert F. Carlson Auditorium Lincoln Plaza North 400 Q Street Sacramento, CA

#### **COMMITTEE MEMBERS**

Rob Feckner, Chair George Diehr, Vice Chair Henry Jones Priya Mathur Louis Moret Tony Oliveira

#### **AGENDA**

- Call to Order and Roll Call
- 2. Approval of the October 18, 2010, Board Governance Committee Meeting Minutes
- Action/Peter Mixon

  3. Board Governance Project Board Principles, Policies and Procedures
- Information/Peter Mixon 4. Special Review Recommendations Update
  - 5. Public Comment

NOTE: Items designated for information are appropriate for Committee action if the Committee wishes to take action. Any agenda item properly noticed for this committee meeting may be brought to the full Board at its next regularly scheduled meeting.

August 17, 2011

8:00 a.m.

Robert F. Carlson Auditorium Lincoln Plaza North 400 Q Street Sacramento, CA

#### **MEMBERS**

Rob Feckner, President
George Diehr, Vice President
John Chiang
Richard Costigan
Dan Dunmoyer
JJ Jelincic
Henry Jones
Bill Lockyer
Priya Mathur
Louis F. Moret
Tony Oliveira
Ronald Yank

#### **AGENDA**

CLOSED SESSION 8:00 a.m.

CHIEF EXECUTIVE OFFICER'S BRIEFING ON PERFORMANCE, EMPLOYMENT AND PERSONNEL ISSUES (Gov. Code secs. 11126(a)(1) and (g)(1))

- Executive Management of Information Technology

#### OPEN SESSION 9:00 a.m. OR UPON ADJOURNMENT OF THE CLOSED SESSION, WHICHEVER IS LATER

- 1. Call to Order and Roll Call
- 2. Pledge of Allegiance
- 3. Approval of Meeting Minutes
- Mr. Feckner 4. President's Report

Ms. Stausboll 5. Chief Executive Officer's Report

#### Investments

Mr. Dear 6. Chief Investment Officer's Report

#### Committee Reports

(Any Agenda Item from a Properly Noticed Committee Meeting Held Prior to this Meeting May be Reported on or Presented to the Board for its Consideration.)

Mr. Diehr 7. Investment Committee (Oral)

Mr. Oliveira 8. Risk Management Committee (Oral)

Mr. Diehr 9. Benefits and Program Administration Committee (Oral)

Ms. Mathur 10. Health Benefits Committee (Oral)

Mr. Jones 11. Finance Committee (Oral)

Mr. Feckner 12. Board Governance Committee (Oral)

Mr. Moret 13. Performance and Compensation Committee (Oral)

#### **External Affairs**

Mr. Glazier 14. External Affairs Update

Mr. Brown 15. Board's State Legislative Program/Board's Position on State Legislation

Mr. Brown 16. Board's Federal Legislative Program/Board's Position on Federal Legislation

Mr. Pacheco 17. Public Affairs Update

#### General

Mr. Jablonsky 18. Pension System Resumption (PSR) Project Update Mr. Jasper

Ms. Stausboll 19. Draft Agenda for September 14, 2011

Ms. Stausboll 20. Board Meeting Calendar

Mr. Feckner 21. Board Travel Approvals

#### Legal

22. Mr. Mixon General Counsel's Report a. Monthly New Case Report b. Assignment Matrix c. Special Review Implementation Plan Mr. Mixon 23. Proposed Decisions of Administrative Law Judges a. Thomas J. Harron b. Melanie Williams c. Thomas Banville d. Connie Peters e. Tammy Torres Jordan f. Tailun Chow g. Gayla Ruble h. Robert Mialocq and Jeffrey Segol i. Cheryl Mega j. Linda Bulka k. Jean Rankin I. Carla N. Fowler m. Hector Sanchez 24. Mr. Mixon Petitions for Reconsideration a. Paul Bado b. James E. Glaser **CLOSED SESSION** The Board may adjourn into closed session to deliberate on any Proposed Decision(s) or Petition(s) for (Gov. Code sec. 11126(c)(3)) Reconsideration 25. **Public Comment CLOSED SESSION** ANNUAL EMPLOYEE PERFORMANCE REVIEW AND 26. **UPDATES (Chief Executive Officer, Chief Investment** (Gov. Code sec. 11126(a)(1) and Officer, Chief Actuary, and General Counsel) (g)(1)